How Taiwan's semiconductor distributors select strategic

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Abstract

Purpose - Taiwan's semiconductor industry continues moving out to China, therefore Taiwan's

semiconductor distributors must cooperate with the local distributors in China in order to survive. The

purpose of this paper is to discover the key factors considered by Taiwan's semiconductor distributors

when selecting partners in China.

Design/methodology/approach - This study summarizes the factors from the literatures and the

experts' discussion, then develops a hierarchical structure. Using DEMATEL and MMDE to construct

the causality of the dimensions, which are then taken as the basis for the development of the analytic

network process (ANP) framework. Finally, it gets the weight values of various factors through the

results of ANP, which serves as a proposal to discuss how Taiwan's professional semiconductor

distributors select partners in China.

Findings - According to the weight of the ANP, results show that trust and commitment, scale,

market share and corporate culture are factors that increase the possibility of collaboration.

Originality/value - China has become a favorite for foreign investments. Taiwan's semiconductor

distributors must actively expand the China market in order to maintain their survival. This study

focuses on Taiwan semiconductor distributors who want to invest and establish factories in China, and

investigates the key factors that are involved in the selection of partners for Taiwan semiconductor distributors. The results can increase the chances of success among cooperative members.

Keyword: Keywords Taiwan, China, International business, Partnership, Decision making, Trust, Strategic partnership, Semiconductor distributors, Analytic network process