

專案管理運用於軍事決策之研究-以陸軍指參程序(MDMP)為例

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摘要

Peter Drucker has mentioned that any organization, despite of corporation, non-profit organization, or government, must review of its own structure while engaging with the external change. If the organization moved forward in passive means, it would be difficult to be managed. Within this global quick changing competitive environment, continuously reorganizing organization has become increasingly important. In order to enhance the organizational competitive advantage, the organizational re-engineering has no doubts become the dominant option. The cost effectiveness analysis has been applied into the military training or the conduct of military. What the things in a commander' s mind while deciding an offensive strategy are: how to rapidly approach the objective (interest) with as less vulnerabilities (cost) as possible. Sometimes the decisive tactics causes high payoff, however, the outcome of adopted tactics of less vulnerability is somewhat uncertain. Meanwhile, the commander has to compare the advantage and disadvantage of each tactical option and to determine the most effective (high return) approach. At the beginning of the 21st century, the military has applied project

managing

science to execute specific missions for gathering elite personnel and related sources

to accomplish his task in a given time and date. In order to cope with the future

battlefield environment, the U.S. Army is now reorganizing its objective force to

enhance the fighting tempo. With regards to reach this target, the objective force has

to have needed information capabilities of rapid collection, integration, and planning

application, which can make the decision and conduct the action ahead of and resolve

the threat from the enemy.

The military decision-making process (MDMP) is therefore developed due to the

above requirements. Commanders can utilize his insights, trainings and experiences to

precisely assess the situation and logically develop the feasible course of action. The

R.O.C. Army introduced MDMP as Army Command and Staff Procedures. For increasingly improve the war fighting capabilities and facilitate the command

effectiveness, this research is therefore adopting the theory of project management to

further evaluate the current military decision-making process within the R.O.C. Army

circumstances.

關鍵字：Project Management, Cost Effectiveness, Military Decision Making Process, Command and Staff Planning Operations